9a. APPENDIX A Business Plan 2018/19 - Q1 Summary Refreshed August 2018

INCOME BY SOURCE Actual & Budget' Variance DEFRA - Grant In Ald 447,941 447,941 477,941 0 Natural England - Cotswold Way 67,294 67,294 0 Local Autionity - Direct Grant 139,374 141,855 -2,461 Parish Council Contributions 0 0 0 0 DEFRARPA LEADER 68,470 66,0470 66,0470 66,0470 66,0470 66,0470 66,0470 66,0470 66,0470 66,0470 66,0470 66,0470 66,0470 66,0470 66,0470 7,870 7,870 7,870 7,870 7,870 7,870 7,870 7,870 7,870 7,870 7,870 7,870 7,870 7,870 7,870 7,870 7,870 7,860 7,870 7,860 7,870 7,861 114,751 113,815 1,810 1,813 1,815 1,816 1,816 1,816 1,816 1,816 1,816 1,816 1,816 1,816 1,816 1,816 1,816 1,816 1,816
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Rural Economy 98,318 96,501 1,817
· ELADER & Bustalhable Development I and
Overview of grants activity by Friends, Wardens, LEADER and other partners
Cross Cutting and Corporate Management 156,139 148,502 7,637
Management Plan, Section 85 compliance and state of the AONB monitoring
Influencing the work of others
Board's research agenda
Communications Strategy
 Opiminumentations strategy Diversifying the funding base, inc selling services; a central I-scape, biod and heritage adv service
Corporate governance & reporting , inc Business Plan, Risk Register, Governance Review and
Action Plan & Statement of Accounts
TOTAL EXPENDITURE 895,094 862,636 32,458
Board Budget Balance -6,070 9,635 -15,705
Discovery Centre café balance -538 3,737 -4,275
Discovery Centre wider site balance -1,635 -5,691 4,056
Total Discovery Centre balance -2,173 -1,954219
Combined Board & Discovery Centre balances -8,243 7,681 -15,924
General Fund remaining at year end -12,284 13,047 -25,331
Earmarked reserves remaining at year end 9,881
Total Reserves remaining at year end** 136,711 152,161 -15,450

* As at end March 2017

** Needs to be £150,000 to comply with reserves policy

Notes

- 1. All grants in, budget was higher than last years actual.
- 2. Includes LEADER which is claim based so income and expenditure reflect each other
- 3. Significant additional contribution to the caring for the Cotswolds visitor giving scheme
- 4. Explore, Lion, Website & wardens Event all down on budget
- 5. Return of Loan for hare Trail financing
- 6. Transfer from Management Plan Ear Marked Reserve for production costs
- 7. Rural skills efficiencies
- 8. Increased central costs, particularly accomodation & insurance
- 9. Transfer of BATHSCAPE & Visitor Giving income to Ear Marked Reserve
- 10. Apportoning less Trails and Access Officer time as delivering through partner/access project
- 11. Management Plan spend, covered by call down from ear marked reserve 12. Apportionments recalculated when spreadsheet built, cancell each other out