Xa. APPENDIX A Business Plan 2018/19 - Q2 Summary

INCOME BY SOURCE	Actual &	Budget*	Variance	Notes
	Forecast			
DEFRA - Grant In Aid	447,941	447,941	0	
Natural England - Cotswold Way Local Authority - Direct Grant	67,294 139,374	67,294 141,835	-	4
Parish Council Contributions	0	141,655	-2,461	1
	-	-	0	
DEFRA/RPA LEADER	68,470	66,000	2,470	2
Rental Area Income	9,786	8,362	1,424	3
Earned Income	160,113	120,339	39,774	4
Sponsorship and advertising	8,630	16,500	-7,870	5 6
Grants Transfers from Earmarked Reserves	136,476 6,249	5,000	131,476 7,249	7
TOTAL INCOME	1,044,333		172,062	
TOTAL INCOME	1,044,333	072,271	172,002	
EXPENDITURE BY THEME	Actual & Forecast	Budget*	Variance	Notes
CONSERVING AND ENHANCING				
Landscape	115,330	113,415	1,915	8
Future Landscapes, BATHSCAPE & Evenload HLF Bids, Rural Skills				
Rural Land Management	39,922	38,417	1,505	8
Influencing agri-env inc. Cotswolds Choice Historic Environment	23,842	23,314	528	
Heritage sites monitoring and management & Heritage Grants proposal	23,042	23,314	520	
Biodiversity	187,511	32,257	155,253	9
 Grassland project proposals, Ecological Networks Forum & Nature Improvement Areas 				
Development & Transport	66,411	63,432	2,979	8
· Core strategy / local, neighbourhood & parish plans / waste management plans				
Responses to significant planning and highway applications (inc A417 & railway electrification)	07.007	00.040	4 0 4 0	
Natural Capital and Ecosystem Services	27,097	26,048	1,049	8
Natural flood management, dark skies Climate Change	23,142	22,814	328	
Climate Change Strategy, results of climate change projects.	23,142	22,014	320	
CONSERVING AND ENHANCING TOTAL	483,254	319,698	163,556	
UNDERSTANDING & ENJOYING	400,204	010,000	100,000	
Tourism Access and Recreation	300,489	280,164	20,325	10
· Countryside access including Cotswolds Way. Public transport, Caring for the Cotswolds (visitor				
giving), young people, conservation volunteering & guided walks.				
Health & Wellbeing	15,087	16,283	-1,196	11
Broadening engagement and health walks				
UNDERSTANDING & ENJOYING TOTAL	315,575	296,447	19,128	
Rural Economy	98,348	96,493	1,855	2
LEADER & Sustainable Development Fund				
 Overview of grants activity by Friends, Wardens, LEADER and other partners 				
Cross Cutting and Corporate Management	157,678	148,098	9,580	12
 Management Plan, Section 85 compliance and state of the AONB monitoring 				
Influencing the work of others				
Board's research agenda				
Communications Strategy				
 Communications Strategy Diversifying the funding base, inc selling services; a central I-scape, biod and heritage adv service 				
 Communications Strategy Diversifying the funding base, inc selling services; a central I-scape, biod and heritage adv service Corporate governance & reporting, inc Business Plan, Risk Register, Governance Review and 				
 Communications Strategy Diversifying the funding base, inc selling services; a central I-scape, biod and heritage adv service Corporate governance & reporting, inc Business Plan, Risk Register, Governance Review and Action 	4 054 055	000 700	104 110	
 Communications Strategy Diversifying the funding base, inc selling services; a central I-scape, biod and heritage adv service Corporate governance & reporting, inc Business Plan, Risk Register, Governance Review and 	1,054,855	860,736	194,119	
Communications Strategy Diversifying the funding base, inc selling services; a central I-scape, biod and heritage adv service Corporate governance & reporting, inc Business Plan, Risk Register, Governance Review and Action TOTAL EXPENDITURE				
Communications Strategy Diversifying the funding base, inc selling services; a central I-scape, biod and heritage adv service Corporate governance & reporting , inc Business Plan, Risk Register, Governance Review and Action TOTAL EXPENDITURE Board Budget Balance	-10,523	11,535	-22,058	13
Communications Strategy Diversifying the funding base, inc selling services; a central I-scape, biod and heritage adv service Corporate governance & reporting , inc Business Plan, Risk Register, Governance Review and Action TOTAL EXPENDITURE Board Budget Balance Discovery Centre café balance	-10,523 4,849	11,535 3,737	-22,058 1,112	<u>13</u>
Communications Strategy Diversifying the funding base, inc selling services; a central I-scape, biod and heritage adv service Corporate governance & reporting , inc Business Plan, Risk Register, Governance Review and Action TOTAL EXPENDITURE Board Budget Balance Discovery Centre café balance Discovery Centre wider site balance	-10,523 4,849 -1,124	11,535 3,737 -5,691	-22,058 1,112 4,567	13
Communications Strategy Diversifying the funding base, inc selling services; a central I-scape, biod and heritage adv service Corporate governance & reporting , inc Business Plan, Risk Register, Governance Review and Action TOTAL EXPENDITURE Board Budget Balance Discovery Centre café balance Discovery Centre wider site balance Total Discovery Centre balance	-10,523 4,849 -1,124 3,725	11,535 3,737 -5,691 -1,954	-22,058 1,112 4,567 5,679	
Communications Strategy Diversifying the funding base, inc selling services; a central I-scape, biod and heritage adv service Corporate governance & reporting , inc Business Plan, Risk Register, Governance Review and Action TOTAL EXPENDITURE Board Budget Balance Discovery Centre café balance Discovery Centre wider site balance	-10,523 4,849 -1,124	11,535 3,737 -5,691	-22,058 1,112 4,567	13
Communications Strategy Diversifying the funding base, inc selling services; a central I-scape, biod and heritage adv service Corporate governance & reporting , inc Business Plan, Risk Register, Governance Review and Action TOTAL EXPENDITURE Board Budget Balance Discovery Centre café balance Discovery Centre wider site balance Total Discovery Centre balance Combined Board & Discovery Centre balances	-10,523 4,849 -1,124 3,725	11,535 3,737 -5,691 -1,954	-22,058 1,112 4,567 5,679	13
Communications Strategy Diversifying the funding base, inc selling services; a central I-scape, biod and heritage adv service Corporate governance & reporting , inc Business Plan, Risk Register, Governance Review and Action TOTAL EXPENDITURE Board Budget Balance Discovery Centre café balance Discovery Centre wider site balance Total Discovery Centre balance	-10,523 4,849 -1,124 3,725 -6,798	11,535 3,737 -5,691 -1,954 9,581	-22,058 1,112 4,567 5,679 -16,379	13
Communications Strategy Diversifying the funding base, inc selling services; a central I-scape, biod and heritage adv service Corporate governance & reporting , inc Business Plan, Risk Register, Governance Review and Action TOTAL EXPENDITURE Board Budget Balance Discovery Centre café balance Discovery Centre vider site balance Total Discovery Centre balance Combined Board & Discovery Centre balances General Fund remaining at year end	-10,523 4,849 -1,124 3,725 -6,798 -10,839	11,535 3,737 -5,691 -1,954 9,581 14,947	-22,058 1,112 4,567 5,679 -16,379 -25,786	13
Communications Strategy Diversifying the funding base, inc selling services; a central I-scape, biod and heritage adv service Corporate governance & reporting , inc Business Plan, Risk Register, Governance Review and Action TOTAL EXPENDITURE Board Budget Balance Discovery Centre café balance Discovery Centre balance Total Discovery Centre balance Combined Board & Discovery Centre balances General Fund remaining at year end Earmarked reserves remaining at year end	-10,523 4,849 -1,124 3,725 -6,798 -10,839 286,786	11,535 3,737 -5,691 -1,954 9,581 14,947 139,114	-22,058 1,112 4,567 5,679 -16,379 -25,786 147,672	13

* As at end March 2017

** Needs to be £150,000 to comply with reserves policy

Notes

1. All grants in, budget was higher than last years actual.

2. Includes LEADER which is claim based so income and expenditure reflect each other

3. Loss of a months rent in quarter 4

4. Significant contribution to Visitor Giving + Hare income for Glorious Grasslands

5. Explore, Lion, Website & wardens Event all down on budget

6. Return of Loan for hare Trail financing & grants for Glorious Grasslands

7. Transfer from Management Plan Ear Marked Reserve for production costs

8. Increased central costs bore centrally due to Discovery Centre closure

9. Glorious grasslands expenditure Inc. transfer to its reserve

10. Transfer of BATHSCAPE & Visitor Giving income to Ear Marked Reserve

11. Apportoning less Trails and Access Officer time as delivering through partner/access project

12. Management Plan spend, covered by call down from ear marked reserve

13. Discovery Centre closed over the winter season